Executive Directors Message

As we reach the end of another year, we have much to celebrate. Our long campaign to gain congressional attention to the issues facing this industry culminated in a Senate oversight hearing this past October with the promise of House consideration early in 1998. Finally, the hydro industry “had its day in the sun.” Witness after witness painted a vision of an industry at risk. Leaving Congress with the message:

- Regulatory streamlining is essential.
- Mandatory conditioning must be reformed.
- The relicensing process is broken.
- Legislative change is vitally necessary for a strong and vibrant hydro industry in a competitive era.

Why do we in Washington put so much stock in this hearing? Well, it is the first hearing scheduled to focus exclusively on hydropower and its regulatory burdens in more than a decade. That, alone, is a major feat. But most importantly, this hearing marks the beginning of a steady and strategic course for change. Getting Congress to agree to an oversight hearing has taken much work—a process that began more than a year ago.

But our ultimate goal is to secure a place for hydro in the competitive era. A place where hydro regulation is reasonable. Relicensing is rational and projects hold their economic value. A place where hydro is recognized for its contributions—where it is considered a preferable renewable, energy choice. The hearing, as difficult as it was to secure, is nothing more than a strategy—a means to get us where we want to go—a process by which we can further the “Keystone Agenda.”

The oversight hearings provide the industry with a forum to make our case and to begin the process of obtaining congressional support for legislative change. A long road lies ahead of us. But there is much tenacity and talent within NHA, its membership, leadership, and staff, and this is a tremendous foundation from which to build.

NHA has set a path and provided a secure footing. It has developed the road map and lit the course. I have every confidence that together we can carve out that special place for hydro in the new competitive era. It will take tremendous effort to be sure, but most importantly, it will take faith, persistence and unfailing perseverance. These are virtues that abound in the hydro industry. We honor them each year as we bestow the Henwood Award. We acknowledge them each day as we take on the varied and difficult tasks of our jobs. So celebrate. Read through the “Year in Review” and be proud of ALL that we achieved. Celebrate our COLLECTIVE accomplishments and get ready for yet another amazing year. NHA will continue its course for change—driving the process until we reach that special place!

Linda Church Cioci
Executive Director

President’s Column

The National Hydropower Association represents a diverse membership with one thing in common: hydropower. On behalf of our membership, NHA promotes a technology with a long and distinguished history. The harnessing of water power is among the oldest of man’s innovations. Many of you work for organizations whose roots are firmly planted in the use of water to make electricity. In comparison, NHA’s history is relatively brief. But that brief history mirrors the much longer history of the hydro industry. Both reflect the power of vision, the power of dedication and the power of persistence.

The challenges that face us today are different from those that confronted the early developers of hydro projects. No longer is it enough to build a project quickly and maintain it expertly. Project owners must be not only engineers, but also politicians. Nonetheless, conquering these new challenges will require that we learn from our history and retain those things that have made us successful in the past. NHA serves a vital role in the rapidly changing business and political climate.

I am very proud of what NHA has accomplished in the last year. Through the tireless effort of NHA staff and

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President’s Column
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members, NHA can effectively carry hydro’s message to decision makers on Capitol Hill and in the key federal agencies: FERC, Fish & Wildlife Service, National Marine Fisheries, and the Council on Environmental Quality. Our International Program continues to provide insight into foreign markets, providing a valuable service to members whose business is increasingly international. In addition, we have taken steps to energize the Hydro Research Foundation. This foundation, formed to promote hydropower through public education and research and development, is an important tool for the long term health of the hydropower industry.

Of course, much remains to be done. The pace of change will only accelerate. NHA must move faster and must be more aggressive in its pursuit of legislative and regulatory reform. We must provide innovative services that help our members explore new markets. And we must look to the future, educating future decision makers about the value of hydropower. None of this will be possible without your continuing support, involvement and guidance.

Julie Keil
NHA President

NHA: The Year In Review

January 1997

“Renewable Energy” is selected as the 1997-98 High School Debate topic. HCI Publications develops a proposal for consideration by NHA’s Public Education Committee and the Hydro Research Foundation. NHA joins forces with HCI to take advantage of this unique opportunity to educate more than 200,000 Americans about the many benefits of hydro. Project Aware funds are considered as a means to support the effort.

The Legislative and Regulatory Affairs Committees meet in joint session to review NHA’s draft legislative policy agenda prepared in light of the discussions and conclusions reached at the December 1996 Keystone Policy Forum. The NHA agenda, calling for hydro oversight hearings and regulatory reform, will be used on Capitol Hill to encourage key decision-makers to address hydro’s concerns and craft workable solutions.

NHA representatives visit the Smithsonian Institution’s Museum of American History with hopes of updating the exhibit relating to hydropower development. An interactive video kiosk and supporting materials are proposed as a means to gain more visibility for hydro.

Members of the NHA Regulatory Affairs Committee meet to craft comments to the FERC Notice of Proposed Rule-Making (NOPR) on the hydropower relicensing process issued in November 1996. The NOPR is in response to NHA’s petition for a rule-making on hydropower relicensing at FERC.

NHA staff attend the Northwest Hydroelectric Association Conference in Portland, Oregon, visit Pacific Northwest hydropower projects and meet with The Foundation for Water and Energy Education (FWEE) members. NHA and FWEE discuss ways to support one another’s efforts.

NHA launches its Compliance effort. As a first step, the Regulatory Affairs Committee License Administration and Compliance Subcommittee sends out a detailed survey to NHA’s membership seeking information on compliance issues of greatest concern to member companies.

NHA’s International Committee holds a joint meeting with the Legislative Affairs Committee to prepare for a March visit to Capitol Hill. The International Committee developed a legislative strategy to increase federal support for international hydropower programs. The strategy includes visits to Capitol Hill and federal agencies during the upcoming NHA conference.

Elections for the NHA Board of Directors are held.

February 1997

Project Aware contributors receive a letter sharing the exciting news of the 1997-98 national high school debate project and NHA’s intention to earmark Project Aware funds in support of this effort. Additional fundraising for the project through the Hydro Research Foundation is also announced.

NHA’s Legislative Affairs Committee Chair, Chris Hocker of Consolidated Hydro, holds a series of meetings with key congressional staff in the House and Senate to begin advancing hydro’s legislative agenda — as agreed to at the January joint meeting. NHA gets confirmation that Cong. Dan Schaefer (R-CO) — Chair of the

New Members 1997

The many benefits of NHA membership have been extended to several new members in 1997:

- GENERATOR LEVEL: representing companies with hydroelectric generation capacity.
  - Northern States Power
  - Ontario Hydro

- SERVICE INDUSTRY LEVEL: representing companies supplying services and equipment to the hydroelectric industry.
  - Kearns and West
  - American Hydro

- INDIVIDUAL LEVEL: representing small companies and hydro generators less than 1 MW as well as individual consultants and other hydro advocates.
  - 5 new individual members

We extend a warm welcome to these individuals and encourage their participation in NHA committees.
House Energy and Power Subcommittee intends to hold a hydro oversight hearing this year. Senator Larry Craig (R-ID) indicates that his office will sponsor a staff briefing on hydro issues. NHA continues to aggressively push its policy agenda.

National Energy Education Development (NEED) announces the National Energy Education Summit and solicits members of the hydropower industry to participate in the Leadership Committee and the Hydropower Reporting Group.

An NHA delegation of member companies attends the First International Conference on Small Hydro in Hyderabad, India. Attended by several Ministry level officials, industry discusses bridging the policy gap between private sector investors and the international finance community. The delegation also conducts a policy forum with several representatives from Indian State governments to discuss hydropower development barriers and policy reform options.

Members of the hydropower industry and representatives from the Hydropower Reform Coalition (HRC) meet for a second time since November 1996, to discuss issues of mutual interest and concern. These include whether the two groups might pursue joint production of a "handbook for relicensing success."

New NHA officers are elected with Julie Keil of Portland General Electric chosen as President.

**March 1997**

HCI Publications begins developing materials for the national high school debate program.

NHA’s Public Education Committee members meet with Smithsonian representative Ruth Sexton to explore our hopes to update the current hydropower exhibit at the Smithsonian. The hydropower community has the opportunity to reach over 5 million visitors to the Smithsonian each year through this exhibit. The Committee begins work to outline details of the project, define costs, and propose an estimated timeline.

A draft of the NHA School Curriculum is distributed for comment and work begins to draft a marketing plan for the curriculum. The NHA Public Education Committee distributes the poster, “Water Works: A Question of Balance,” and begins working on a plan to get the posters in our community’s schools.

NHA takes advantage of another opportunity to focus attention on the industry’s legislative agenda. NHA members participate as panelists in a symposium on Capitol Hill on “Hydroelectric Power and Electric Utility Competition: Implications and Issues for Water Resources.” The event is jointly sponsored by the Environmental and Energy Study Institute, the American Water Resources Association, and the Federal Water Quality Association. More than 100 hill staff members, NGO’s representatives from the press attend the event.

**NHA’s Annual Conference, “Building the Future,”** focuses on hydro in a changing market, and includes an address from Cong. Dan Schaefer to the hydropower industry about his electric industry restructuring legislation. Numerous panel sessions are held on regulatory issues at the Annual Conference, including sessions on relicensing reform, fish passage technology and policy, working with resource agencies, protection of cultural resources, alternative relicensing strategies, and compliance issues. NHA launches a program to get more industry members to Capitol Hill. More than 30 hill visits are orchestrated to discuss hydro’s legislative agenda and the need for oversight hearings. NHA presses Congress to schedule oversight hearings on hydro – keeping the issue out front.

**NHA’s International Program** holds an International Finance Forum with representatives from the multilateral banks, investment funds, and federal agencies. The purpose is to provide members an overview of Washington finance community programs. The NHA conference also features popular international tracks on international development issues.

John McCarvill joins the staff as NHA’s first staff assistant. John joins just in time to enjoy the excitement of NHA’s conference. John has a good understanding of the legislative process after spending some time on Capitol Hill working in the offices of Senator Patrick Leahy (D-VT) and Congresswoman Jane Harman (D-CA).

NHA’s International Committee creates a new subcommittee to focus on Washington based multi-lateral banks, federal agencies, renewable energy programs, and investment funds. This subcommittee will focus on educating the Washington community with an ultimate goal to promote hydropower as a renewable resource.

Members of the International Committee host a delegation from Armenia to discuss hydropower project development activities.

**April 1997**

The Renewable Energy Debate Project gets into full swing with free information kits now available. Approximately 200 high school debate coaches and team members respond to an ad in Rostrum magazine, a high school debate publication, requesting the free information kit. Order forms are also available at a home school educators conference in Boston.

NHA participates in the second annual Renewable Energy Expo, sponsored by the Sustainable Energy Coalition and the House Renewable Energy Caucus. The Expo attracts close to 1400 congressional and administration staff, with well over 100 members and staff visiting the NHA booth. NHA staff use the event to continue to push for oversight hearings and educate congressional staff about the value of hydropower.

NHA steps up its effort to push for reform. President, Julie Keil, holds over 20 meetings with members of Congress, congressional staff, and administration officials to promote NHA’s policy agenda. The meetings focus on gathering support for hydro oversight hearings in the House and Senate and on educating key players about the challenges hydropower will face from a restructured electricity market.

International Committee members visit Capitol Hill to promote the international development of hydropower and U.S. exports.

NHA’s Executive Director participates in White House conference as Administration develops the American Rivers Heritage Program. Representatives from communities, industry, local governments and environmental organizations suggest major modifications to the proposed program.

NHA files its comments on FERC’s hydroelectric relicensing NOPR. While applauding FERC’s action on reform, NHA’s comments call on FERC to do more stating, “the FERC proposal does not go far enough.”
An NHA delegation visits Russia, Armenia, Ukraine, and Georgia to explore hydropower opportunities. The region possesses large amounts of hydropower potential for new projects, opportunities for acquisition of existing resources, and rehabilitation or upgrade project opportunities. The delegation also focuses on finance obstacles in the region.

The National Marine Fisheries Service (NMFS) announces its Notice of Proposed Rule-Making on essential fish habitat, pursuant to reauthorization in 1996 of the Magnuson-Stevens Act. NHA Regulatory Affairs Committee members organize to prepare a response.

May 1997

NHA President Keil testifies before the Senate Energy and Natural Resources Committee workshop on electric utility restructuring and its effects on individual fuel sources. Keil testifies on behalf of the Industry Coalition for Hydropower, focusing on the unique history of hydropower and the benefits it brings to electric systems and to the communities it serves. In testimony drafted jointly with members of the Coalition, Keil urges congressional support for legislative efforts to develop a regulatory system for hydro that is fair, timely, and predictable.

NHA staff attends a meeting of the Clean Water Coalition to discuss prospects for reauthorization of the Clean Water Act in the 105th Congress. Explaining NHA's position on 401, staff lay the groundwork should clean water legislation take on new life.

NHA's Regulatory Affairs Committee, under the leadership of its new Chair, Wayne Dyok of Foster Wheeler Environmental Corporation, establishes a task group to prepare reply comments to the FERC hydropower relicensing NOPR. The Regulatory Affairs Committee also names new chairs of its subcommittees.

The International Committee works jointly with NHA staff to produce an NHA membership directory. The directory will serve a variety of purposes for the organization. On the international front it will promote U.S. companies to foreign investors, foreign government officials, and international development consortia looking for U.S. expertise.

Several NHA members participate in the Hydropower Project Finance Conference sponsored by HCI Publications in Edinburgh, Scotland. The event brings together hydropower experts, and discusses new ways of addressing hydropower finance and development hurdles in the global marketplace.

NHA members meet for a third time with representatives of the HRC to discuss further ideas for a joint handbook on relicensing as well as other potential opportunities for joint action to educate agency and stakeholder participants in relicensing proceedings.

June 1997

NHA responds to President Clinton's American Heritage Rivers Initiative with a letter of support for the principles inherent in the program, namely recognition of the important and multi-faceted roles played by the Nations' Waterways in American life, and commitment to support river communities through improved access to information, tools and resources.

NHA hosts a luncheon welcoming a delegation from Nepal. Industry members discuss opportunities in that hydro-rich nation. Many countries are looking to Nepal as a model for its success in attracting private sector finance for energy projects.

NHA's Board holds a strategic planning meeting and forms a Regulatory Certainty Task Force to engage in longer term, strategic thinking about what might best suit all elements of the hydropower industry with regard to the relicensing process. The Task Force is chaired jointly by the leadership of NHA's Legislative and Regulatory Affairs Committees. Task Forces were also created in the marketing and membership, public education, and international areas to help discern the best path for the Association as the industry undergoes significant change.

NHA is invited to speak to the Congressional TVA Caucus about the effects of electric industry restructuring on hydropower. NHA Executive Director Linda Church Ciocci addresses the Caucus, speaking to the power and non-power benefits of hydro and how these may suffer should restructuring go forward without also resolving conflicts in the hydro regulatory scheme.

NHA files comments with the National Marine Fisheries Service on its NOPR regarding essential fish habitat.

NHA is asked by the Atlantic States Marine Fisheries Commission (ASMFC) to name a hydropower industry representative to its new Advisory Committee on the American eel and horseshoe crab. Tim Brush of Normandeau Associates, co-Chair of the Regulatory Affairs Committee’s Fish and Wildlife Subcommittee, is named by NHA to the ASMFC panel.

NHA leads a delegation to the Renewable Energy in the Americas Conference held in Rio de Janeiro, Brazil. The conference gathers energy ministers and key policymakers from the Caribbean, and Central and South America. NHA's delegation participates in meetings with Caribbean Energy Ministers to discuss hydropower opportunities. The delegation also embarks on a series of meetings with a Brazilian utility, Eletrobras, to discuss future hydropower development planning, and with DNAE the water resources agency, and representatives from the U.S. government in Brazil, including USAID and the U.S. embassy.

The International Committee hosts general delegations from China, including groups of engineering and accounting professionals to discuss water and developmental issues. NHA's International Program commits to fostering increased communications between our hydropower industries.

NHA meets with representatives from the Council on Environmental Quality (CEQ) to discuss both NHA's recent efforts to improve the hydropower relicensing process through its petition to FERC and through legislative efforts, and the possibility of CEQ taking a more active role with federal resource agencies to
better integrate the FERC relicensing and NEPA processes.

**August 1997**

The NHA Board of Directors adopts a **new policy position** regarding hydropower and restructuring legislation. While addressing the problems posed by mandatory conditioning provisions in the Federal Power Act and Clean Water Act remain the principal focus of industry concern and effort, NHA will now endorse provisions of restructuring legislation, including a renewables portfolio standard, that promote renewable energy including hydropower. NHA leadership agrees to step up their campaign for reform and to more aggressively represent the industry before Congress and the Administration.

NHA agrees to participate in the NEEDS Energy Education Summit—Energy 2023. NHA's Public Education Chair will represent the Association on the Hydropower Reporting Group. The group will review questions pertaining to hydropower for the National Energy Education Survey, review and make suggestions for National Education Standards for Hydropower, provide video footage and review the hydropower segment of the script for the "2023: An Energy Odyssey" video, and develop a plan to secure volunteers from the hydropower industry to serve as Energy Pros — resource persons for schools — and assist in the development of an in-class program for these Energy Pros to use.

During a **strategic planning session**, NHA Board members agree to focus NHA Public Education Committee goals on media contact and public affairs efforts. In the future, structured public education programs such as the Smithsonian exhibit and Renewable Energy Debate will be developed and funded through the Hydro Research Foundation.

NHA exhibits at Waterpower '97 in Atlanta. NHA committees meet to discuss their 1998 program priorities and provide budget recommendations for the staff and Finance Committee.

Waterpower '97 hosts several NHA International Committee events, including a delegation of state government decisionmakers from several states in India. The International Committee meets to plan activities for the U.S. hydropower Industry at the Asia Pacific Initiative Conference. NHA also briefs a delegation of 40 hydropower professionals from China.

NHA members participate in a workshop on fish passage at the annual meeting of the American Fisheries Society.

**September 1997**

NHA President holds another round of meetings with congressional members and staff and administration officials to discuss hydropower oversight hearings and NHA's new position on hydropower in restructuring legislation. During these meetings, it is confirmed that the Senate Energy and Natural Resources Committee's Water and Power Subcommittee will hold an oversight hearing on hydropower on October 30. The **Industry Coalition for Hydropower** is invited to name a slate of witnesses for consideration to relate to the Subcommittee the direct effects that the relicensing process and mandatory conditioning have had on their projects.

The **Sustainable Energy Coalition**, a coalition of renewable energy and environmental organizations, agrees to include in its call for a renewables portfolio standard in restructuring legislation measures to address maintaining hydropower's contribution to the energy mix. NHA attends a meeting with 20 members of the Sustainable Energy Coalition with Deputy Secretary of Energy Elizabeth Moler to deliver this message.

The Department of Energy releases a report on **hydropower resources at risk**, corroborating industry claims that significant hydropower resources have been lost since 1986 due to the relicensing process, and will continue to be diminished if changes are not made to the regulatory scheme governing hydropower. NHA distributes the report widely to congressional and administration staff during President Keil's meetings.

NHA **Regulatory Affairs Committee** holds its third annual strategic planning meeting at PGE's Timothy Lake Lodge. Broadening NHA's regulatory program, a number of program priorities are planned for 1998. NHA continues its aggressive course to seek change.

NHA participates in the **Latin American rural electrification conference**, CLER, to promote development of hydropower for remote energy applications. The National Renewable Energy Laboratories asks NHA to support a hydropower initiative in Chile. Hydropower resource studies will be the main thrust of the initiative.

NHA President names members to a Nominating Committee in preparation for Board elections and the nomination of a slate of officers for 1998.

NHA President meets with the new **FERC Chair James Hoecker**. Discussions focus on the hydropower relicensing process and efforts to achieve change either through the NOPR process or through legislative action. Hoecker shares his concern for hydro and discusses his plans to establish an ombudsman office within FERC.

**October 1997**

Niagara Mohawk and the NHA Fish and Wildlife Subcommittee jointly sponsor a one-day workshop on the American eel. The workshop is hosted by Niagara Mohawk at its offices in Albany, New York.

NHA secures agreement of the **Sustainable Energy Coalition** to include their testimony on restructuring before the House Commerce Committee, Subcommittee on Energy and Power, a strong statement on hydro as a renewable technology and the importance of Congress to preserve the value of hydro in the energy mix. The Coalition, a group of renewable energy, environmental and citizen action groups, calls for hydro regulatory reform as Congress considers restructuring legislation.

Several NHA members attend the **Asia Pacific Initiative in Jakarta, Indonesia**. This Renewable Energy Conference gathers all the major political players in Asia as well as Asian renewable energy companies. The event is opened by Indonesian President Suharto, at the Presidential Palace. Several ministers from the Asia region attend. Members attending the conference learn about the business conditions in Asia, as well as establish business contacts. NHA members host a US industry reception during the conference.

NHA says goodbye to Shelley Stahl, NHA's first Governmental Affairs Director, and wishes her well as she welcomes her new son.
NHA Establishes First Hydro Foundation

In 1994, NHA established the first foundation dedicated exclusively to hydro. Called the Hydro Research Foundation (HRF), the foundation has two principal objectives: to facilitate research and to promote educational opportunities on the value of hydropower. Research undertaken by the foundation is to advance knowledge about hydroelectric technology, such as efficiency improvements and environmental enhancements.

HRF Mission
The Hydro Research Foundation, through research and education programs, advances knowledge in and builds public awareness of the benefits of hydroelectric power to natural resources and the electric power supply of the United States and the world.

Current and Future Programs
The HRF has one research and one educational program well underway. A second education project was announced this fall and a major fund raising campaign has begun. While young, the HRF has launched itself as an important organization to further hydropower and its many contributions as an important renewable energy resource. Just look at what we are doing:

Advanced Hydro Turbine
The HRF was the catalyst for obtaining hydro industry contributions to match EPRI and DOE funding for research and development of a new turbine that enhances both fish passage and operating efficiency. The program has completed a conceptual design and is currently working to further additional research on fish biology. Design concepts are being tested. With the information, coupled with new design theory, the project will be concentrating on development and testing of a prototype in the next phase.

Renewable Energy Debate
Taking advantage of the opportunity presented by the national high school debate topic for 1997-1998, "Renewable Energy," the HRF has joined forces with HCI Publications to develop educational materials for students preparing for their debates. Project Aware, a program established by NHA several years to educate the public about hydropower, serves as the base for the Renewable Debate Project. This program, financed by NHA member companies, supports the distribution of detailed information to high school students and debate coaches nationwide. Informing the next generation of leaders, the Renewable Energy Debate project is expected to reach more than 200,000 students, teachers, and parents.

Hydro Exhibit at the Smithsonian
With millions of visitors each year from all over the world, the Smithsonian is an ideal venue for informing the public about how hydropower works. This latest HRF project offers industry an excellent opportunity to reach young and old alike. Fundraising is underway to finance a major new hydro exhibit at the Smithsonian concentrating on the history of hydroelectric energy in the United States and the technology improvements that have occurred over the years. To be located in Museum of American History, the HRF is working feverishly to complete the exhibit so that it can be unveiled at the 1998 NHA conference.

How You Can Help
The Hydro Research Foundation is the only organization of its kind whose sole mission is to advance and promote the benefits of hydro. You can help in its task through your tax deductible contribution. For more information, contact the HRF's Executive Director, Linda Church Ciocci, at (202) 383-2533.
1997-1998 NHA Leadership

Executive Committee

President ................................................. Julie Keil ................................................ Portland General Electric
Vice President ........................................... Jerry Sabattis ........................................... Niagara Mohawk Power
Treasurer ................................................... Bill Rhoads ............................................. Montana Power Company
Secretary .................................................. Christine Stallard ................................... Grant County PUD

Board of Directors and their Terms

R. Michael Akridge .................................................. Alabama Power Company ........... TE: 1998 serving as past president, 1999
Brian Barles .............................................................. Nebraska Public Power District ........ TE: 2000
Wendy Bley .............................................................. Long View Associates, Inc. .......... appointed one year advisory
L.G. Byrnes .............................................................. Southern Company ................ TE: 2000
Donald Clarke ........................................................... Wilkinson Barker Knauer & Quinn ... General Counsel, advisory
Keith Corneau .......................................................... Adirondack Resource Management Associates TE: 1999
John Devine ............................................................. Duke Engineering & Services ... TE: 1999
Wayne Dyok ............................................................. Foster Wheeler Environmental TE: 2000
Chris Hocker ............................................................ CHI Energy, Inc Functor one year advisory
Ken Kearns .............................................................. Kearns & West .......................... appointed one year advisory
Henry Martinez .......................................................... Tennessee Valley Authority .... TE: 1998, serving as past president, 2000
Jim Miller ................................................................. Idaho Power ......................... appointed one year advisory
Michael Murphy ....................................................... Central Maine Power .......... appointed one year advisory
Mark Oakley ............................................................. Duke Power ......................... TE: 2000
Dan Pfeiffer ............................................................... Washington Water Power ....... appointed one year advisory
Bill Rhoads .............................................................. Montana Power ................ TE: 1999
Jerry Sabattis ............................................................ Niagara Mohawk Power Corporation TE: 1998
Ron Schroeder ........................................................... Southern California Edison ...... TE: 2000
Alan Soneda ............................................................. Pacific Gas & Electric .......... TE: 1999
Christine Stallard ..................................................... Grant County PUD ........ TE: 1999

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